



Investor Presentation

July 2025

Disclaimer



This investor presentation (together with oral statements made herewith, this "Presentation") is for informational purposes only to assist interested parties in making their own evaluation with respect to the proposed business combination (the "Business Combination") among Plum Acquisition Corp. III, a Cayman Islands exempted company (the "Company"), Plum III Merger Corp., a corporation formed under the laws of the Province of British Columbia ("Pubco"), and Tactical Resources Corp., a corporation formed under the laws of the Province of British Columbia ("Tactical" and together with the Company and Pubco, the "Parties"). The information contained herein does not purport to be all-inclusive, and none of the Company, Pubco, Tactical or Cohen & Company Capital Markets, a division of J.V.B. Financial Group, LLC ("Cohen"), nor any of their respective affiliates, control persons, officers, directors, employees or representatives makes any representation or warranty, express or implied, as to the accuracy, completeness or reliability of the information contained in this Presentation. No part of this Presentation should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. You should consult your own counsel and tax and financial advisors as to legal and related matters concerning the matters described herein, and, by accepting this Presentation, you confirm that you are not relying upon the information contained herein to make any investment decision. The reader shall not rely upon any statement, representation or warranty made by any other person, firm or corporation (including, without limitation, Cohen or any of its affiliates, control persons, officers, directors or employees) in making any investment, or decision to invest or not to invest, in the Company, Pubco or Tactical or in connection with the Business Combination. None of the Company, Pubco, Tactical or Cohen, nor any of their respective affiliates, control persons, officers, directors, employees or representatives, shall be liable to the reader for any information set forth herein or any action taken or not taken by any reader, including any investment, or decision to invest or not to invest, in the Company, Pubco or Tactical or in connection with the Business Combination.

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The reader also acknowledges that the information contained in this Presentation is preliminary in nature and is subject to change, and any such changes may, individually or in the aggregate, be material. The Parties reserve the right to update or supplement any information contained in this Presentation but expressly disclaim any obligation to do so.

Additional Information

In connection with the Business Combination, the Parties have prepared, and Pubco filed with the U.S. Securities and Exchange Commission (the "SEC"), a registration statement on Form F-4 (the "Registration Statement"). The Registration Statement contains a preliminary proxy statement/prospectus of Pubco, and after the Registration Statement is declared effective, the Company will mail the Registration Statement containing a definitive proxy statement/prospectus relating to the Business Combination to its shareholders and Tactical will prepare and mail an information circular relating to the Business Combination to its shareholders. This Presentation does not contain all of the information that should be considered concerning the Business Combination and is not a substitute for any proxy statement, registration statement, proxy statement/prospectus, information circular or other documents the Company, Pubco or Tactical may file with the SEC or the Canadian Securities Administrators (the "CSA") from time to time in connection with the Business Combination. INVESTORS AND SECURITY HOLDERS IN THE COMPANY AND TACTICAL AND ALL OTHER INTERESTED PARTIES ARE URGED TO READ CAREFULLY AND IN THEIR ENTIRETY THE REGISTRATION STATEMENT, ANY AMENDMENTS OR SUPPLEMENTS TO THE REGISTRATION STATEMENT, AND OTHER DOCUMENTS FILED BY THE COMPANY, PUBCO OR TACTICAL WITH THE SEC OR THE CSA IN CONNECTION WITH THE BUSINESS COMBINATION BECAUSE THESE DOCUMENTS WILL CONTAIN IMPORTANT INFORMATION. Investors and security holders in the Company and Tactical and all other interested parties will be able to obtain free copies of the Registration Statement and other documents filed by the Company, Pubco or Tactical with the SEC through the website maintained by the SEC at www.sec.gov and with the CSA through SEDAR+ at www.sedarplus.ca.

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No Offer or Solicitation

This Presentation does not constitute (a) a solicitation of a proxy, consent, vote, approval or authorization with respect to any securities or in respect of the Business Combination, (b) an offer to sell, the solicitation of an offer to buy any securities or a recommendation to purchase any securities or (c) an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offering of securities shall be made except by means of a prospectus meeting the requirements of the U.S. Securities Act of 1933, as amended, or an exemption therefrom.

Participants in Solicitation

The Company, Pubco and Tactical, and certain of their respective directors and executive officers, may be deemed to be participants in the solicitation of proxies in connection with the Business Combination. Information about the directors and executive officers of the Company can be found in its Annual Report on Form 10-K for the fiscal year ended December 31, 2024, which was filed with the SEC on March 8, 2025. Information about the directors and executive officers of Tactical can be found in its Management Information Circular dated October 26, 2023, which was filed with the CSA on November 11, 2023. Information regarding the persons who may, under the rules of the SEC or the CSA, be deemed participants in the solicitation of proxies in connection with the Business Combination, including a description of their direct or indirect interests, by security holdings or otherwise, will be set forth in the Registration Statement and other relevant materials when they are filed with the SEC or the CSA. These documents can be obtained free of charge from the sources indicated above.

Forward Looking Statements

This Presentation contains certain forward-looking statements within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. These forward-looking statements generally are identified by words such as "believe," "project," "expect," "anticipate," "estimate," "intend," "strategy," "future," "opportunity," "plan," "potential," "predict," "may," "might," "could," "should," "will," "would," "will be," "will continue," "will likely result," and similar expressions and each of their respective negative forms.

These forward-looking statements include, but are not limited to, statements regarding Tactical's business; the expected timing of the completion or benefits of the Business Combination or the likelihood or ability of the Parties to successfully complete the Business Combination; the implied enterprise value of Tactical; the Company's or Tactical's estimates of expenses and profitability; expectations with respect to future operating and financial results for Pubco and Tactical; the expected ownership structure of Pubco; the effects of regulations; planned products and services; business strategy and plans; objectives of management of the Parties for future operations; market size and growth opportunities; competitive position; and technological and market trends. These statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of Tactical's and the Company's management, and are not predictions of actual performance or results. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied upon as a guarantee, an assurance, a prediction or a definitive statement of fact or probability.

Forward-looking statements are predictions, projections and other statements about future events that are based on current expectations and assumptions and are subject to inherent risks and uncertainties that may cause Tactical's, Pubco's or the Company's activities or results to differ significantly from those expressed in any forward-looking statement, including: (a) changes in domestic and foreign business, market, financial, political and legal conditions; (b) the likelihood of completion of the Business Combination, including the risk that the Business Combination may not close due to one or more closing conditions set forth in the definitive written agreement providing for the Business Combination not being satisfied or waived on a timely basis or otherwise, or that the required approvals of the shareholders of the Parties, or any applicable regulatory approvals, may not be obtained; (c) the risk that the Business Combination may not be completed in a timely manner or at all, which may adversely affect the price of Tactical's or the Company's securities; (d) the outcome of any legal proceedings that may be instituted against the Parties, or any of their respective directors or executive officers, following the announcement of the Business Combination; (e) changes to the proposed structure of the Business Combination that may be required or appropriate as a result of applicable laws or regulations or as a condition to obtaining applicable regulatory approvals for the Business Combination; (f) failure to realize the anticipated benefits of the Business Combination; (g) the potential inability to consummate any PIPE financing on terms or in amounts satisfactory to the Parties; (h) the occurrence of any event, change or other circumstance that could give rise to the termination of the definitive written agreement providing for the Business Combination; (i) the ability of Pubco to meet stock exchange listing standards following the consummation of the Business Combination; (j) the ability of the Company and Tactical to meet stock exchange listing standards prior to the completion of the Business Combination; (k) the effect of the announcement or pendency of the Business Combination on the market price of securities, business relationships, operating results, current plans and operations of Tactical or the Company; (l) risks related to the rollout of Tactical's business and the timing of expected business milestones; (m) the effects of competition of the Business Combination on Tactical's or Pubco's business and operations; (n) supply shortages in the materials necessary for Tactical's business; (o) delays in construction and operation of facilities; (p) the amount of redemption requests made by the Company's public shareholders; (q) changes in applicable laws or regulations; (r) risks relating to the viability of Tactical's growth strategy, including related capabilities and ability to execute on its business strategy; (s) the Parties' estimates of growth and projected financial results and meeting or satisfying the underlying assumptions with respect thereto; (t) the possibility that the Parties may be adversely affected by other economic, business, and/or competitive factors, or adverse macroeconomic conditions, including inflation, supply chain delays and increased interest rates; (u) the potential disruption of Tactical's management's time from ongoing business operations due to the Business Combination; (v) the potential occurrence of a materially adverse change with respect to the financial position, performance, operations or prospects of Tactical or the Company; (w) costs related to the Business Combination; and (x) other risks and uncertainties described from time to time in filings by the Parties with the SEC or the CSA, or otherwise made available to interested parties in connection with the Business Combination.



Disclaimer



The foregoing list is not exhaustive, and new risks may emerge from time to time. If any of these risks materialize or the Parties' assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. Many factors could cause actual future events to differ materially from the forward-looking statements in this report. There may be additional risks that neither Tactical nor the Company presently know or that Tactical and the Company currently believe are immaterial that could also cause actual results to differ from those contained in the forward-looking statements. You should carefully consider the risks and uncertainties described in the "Risk Factors" section of the Company's Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and other documents filed by the Company from time to time with the SEC and by Tactical from time to time with the CSA. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements. Forward-looking statements speak only as of the date they are made. Readers are cautioned not to put undue reliance on forward-looking statements, and Tactical and the Company assume no obligation to update or revise these forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law. Neither Tactical nor the Company gives any assurance that Pubco or Tactical will achieve its expectations.

Financial Information

Unless otherwise specified, the financial information and data contained in this Presentation is unaudited, does not conform to SEC requirements (including Regulation S-X), and is subject to Public Company Accounting Oversight Board audit, with respect to yearly data, and subject to auditor review, with respect to quarterly data. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, the Registration Statement. You should review the Company's and Tactical's audited financial statements, which will be included in the Registration Statement.

Non-GAAP Financial Measures

This Presentation includes financial measures which are not presented in accordance with generally accepted accounting principles ("GAAP"). Non-GAAP financial measures are not measures of financial performance in accordance with GAAP and may exclude items that are significant in understanding and assessing Tactical's financial results. You should be aware that the presentation of these measures in this Presentation may not be comparable to similarly titled measures used by other companies. Therefore, these measures should not be considered in isolation or as an alternative to net income, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. The Parties believe that non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Tactical's financial condition and results of operations. The Parties believe that the use of non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends in and in comparing Tactical's financial measures with other similar companies. Non-GAAP financial measures are subject to inherent limitations as they reflect the exercise in judgments by management about which expenses and income are excluded or included in determining these non-GAAP financial measures. A reconciliation of projected non-GAAP financial measures has not been provided and is unable to be provided without unreasonable effort because certain items excluded from these non-GAAP financial measures cannot be reasonably calculated or predicted at this time. For the same reasons, the Company is unable to address the probable significance of the unavailable information, which could be material to future results.

Financial Forecast Information

Neither the Company's nor Tactical's independent auditors have audited, studied, reviewed, compiled or performed any procedures with respect to such information for the purpose of their inclusion in this Presentation, and accordingly, they did not express an opinion or provide any other form of assurance with respect thereto for the purpose of this Presentation. Such information constitutes forward-looking statements and should not be relied upon as being necessarily indicative of future results. In this Presentation, certain of the above-mentioned financial forecast information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the financial forecast information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the financial forecast information. Accordingly, there can be no assurance that such information is indicative of the future performance of Pubco or Tactical, or that actual results will not differ materially from those presented in such information. Inclusion of the financial forecast information in this Presentation should not be regarded as a representation by any person that the results contained in such information will be achieved.

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Qualified Person (QP)

The Qualified Person as defined by NI 43-101 is Norman Chow, P. Eng., a consultant for Tactical Resources who has reviewed and approved, the technical metallurgical information in this presentation. The Qualified Person as defined by NI 43-101 is Roy Eccles, P. Geo, a consultant for Tactical Resources who has reviewed and approved, the technical geological information in this presentation.



Today's Presenters



Jeet Basi

President & Executive Chairman
Tactical Resources



Ranjeet Sundher

Chief Executive Officer & Director
Tactical Resources



Kanishka Roy

Chief Executive Officer
Plum Acquisition Corp. III



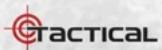
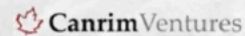
Steven Handwerker

Chief Financial Officer
Plum Acquisition Corp. III

Select Company Experience



Morgan Stanley



Key Investment Highlights



Rare Earth Elements (REEs) Mining Asset and Company

Strong position with geographic focus in the U.S.

Significant Geo-Political and Supply Implications

Enabling reduced dependence on China for REEs, critically needed for semiconductors, electric vehicles, advanced robotics, and most importantly, national defense



Existing Operational Mine in Texas with Proven REEs Tailings

Demonstrated testing results showcase potential future success

Strong and Compelling Financial Upside

Based on established precedents and low initial capital expenditures to get to production

Dedicated Management Team with Proven Track Record

Deep industry experience and substantial sector expertise



Geopolitical Elements Underscore the Importance of REEs



U.S. Department of Defense Looks to Establish 'Mine-to-Magnet' Supply Chain For Rare Earth Materials

Rare Earth Elements Usage by Select Military Weapon Systems⁽¹⁾



F-35

~900 Pounds



Arleigh Burke DDG-51 Destroyer

~5,200 Pounds



Virginia Class Submarine

~9,200 Pounds

Significant Government Support to Secure Critical Metals

2020

American Energy Innovation Act⁽¹⁾ includes "responsible production of domestic resources to meet critical mineral needs"

2022

Inflation Reduction Act⁽²⁾ creates specific incentives and allocations for domestic production of critical elements

2025

Executive Orders 14156⁽³⁾ & 14154⁽⁴⁾ declares U.S. critical minerals capacity "far too inadequate" to meet the Nation's needs

2025

Executive Order 14241⁽⁵⁾ "Immediate Measures to Increase American Mineral Production" establishes National Energy Dominance Council for expedited permitting

Significant Global Demand for Rare Earth Elements



FORTUNE

China Has Stopped Exporting Rare Earths To Everyone

April 14, 2025



It's Time For U.S. To Treat Rare Earths As Power

June 29, 2025



DOD Looks to Establish 'Mine-to-Magnet' Supply Chain for Rare Earth Materials

March 11, 2024

Bloomberg

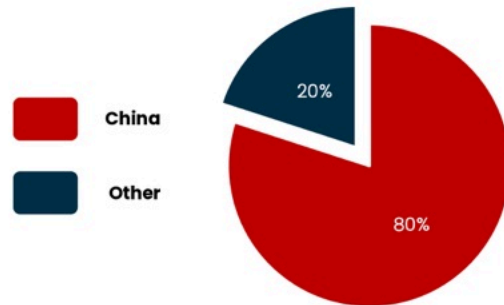
China Is Using Its Control Over Rare Earths to Push Back Against Trump"

June 11, 2025



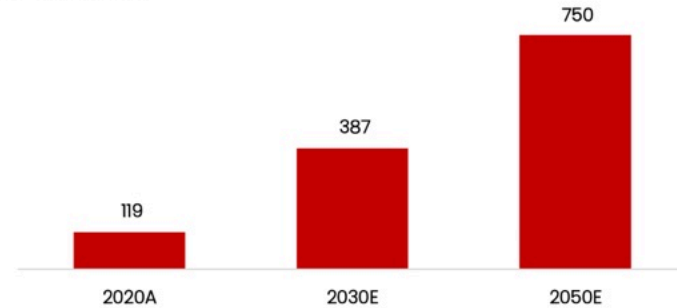
USA's Reliance on China for REEs Imports⁽²⁾

2021 Supplier Distribution for Rare Earth Element Imports



Global Demand for NdFeB Magnets is Expected to Grow Dramatically⁽¹⁾

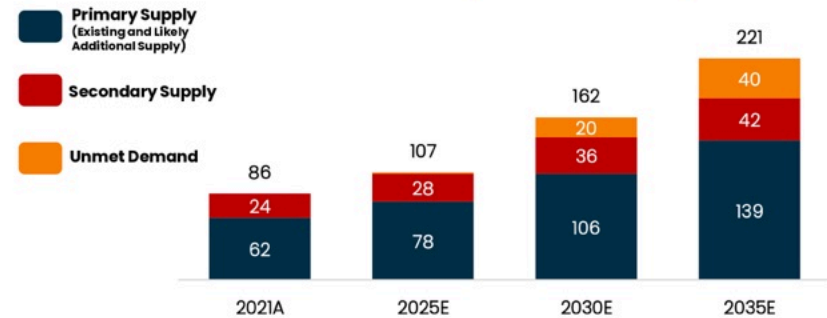
(Thousands, in Tonnes)



Over 40 Kilotons of Unmet REEs Demand Forecasted by 2035⁽³⁾

(in Kilotons)

Estimated Demand for Neodymium and Praseodymium Oxides



⁽¹⁾ Federal Register, "Publication of a Report on the Effect of Imports of Neodymium-Iron-Boron (NdFeB) Permanent Magnets on the National Security: An Investigation Conducted Under Section 232 of the Trade Expansion Act of 1962, as Amended", 2023.
⁽²⁾ Kleinman Center, "The Nat-So-Rare Earth Elements: A Question of Supply and Demand", 2023.
⁽³⁾ Detry, et al. BCG "Five Steps for Solving the Rare-Earth Metals Shortage", 2023.

Rare Earth Elements Power Our Modern Economy

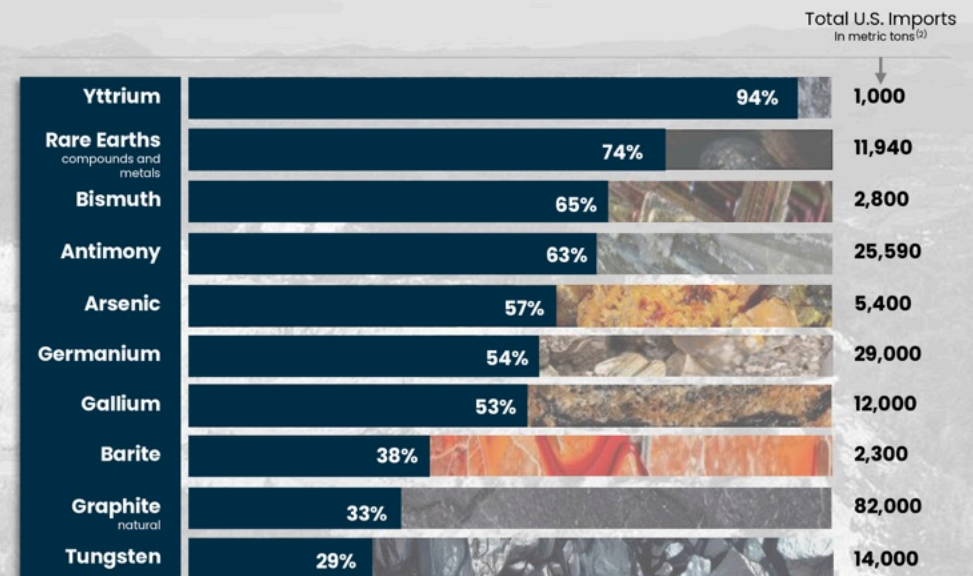


Rare Earth Elements serve as indispensable components in a wide range of industries

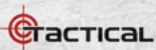
Rare Earth Elements are Critical to the Economy

- **Rare Earth Elements** are a group of 17 elements that are critical for modern technologies
- **China produces ~70% of global Rare Earth Elements** causing North America to have a vulnerability and over-reliance on this supply chain⁽¹⁾
- **Canada and U.S. have designated Rare Earth Elements as critical minerals** and in February 2021, an executive order was signed to secure the U.S. domestic supply chain
- **Federal Legislation Passed By Congress** in July 2025, authorizing \$7 billion to build domestic critical minerals stockpile and for investments in critical minerals supply chains, reducing U.S. dependence on China⁽³⁾

China's Share of U.S. Rare Earth Elements Imports



NORTH AMERICA NEEDS AN ALTERNATIVE SOURCE OF RARE EARTH ELEMENTS



⁽¹⁾ USGS - Mineral Commodity Summaries 2024, page 345.
⁽²⁾ Chart - U.S. Geological Survey, Mineral Commodity Summaries, January 2023.
⁽³⁾ One Big Beautiful Bill (OBBB), Sec. 20004 - July, 2025.

Tactical's Key Strategic Corporate Pillars



Unlocking Clean-Tech REEs Solutions is critical for securing North America's Strategic Future



U.S. Focused

Texas based projects for increased American supply



Advanced Projects

Projects with potential short-term and fast-tracked production optionality



Clean Processing

Clean-tech driven with a focus on reducing carbon footprint and water consumption

Texas Based & 100% North American Rare Earth Elements



U.S. Focus



Mining Friendly Texas
Over 50,000 Permits Granted
in the Last 6 Years⁽¹⁾



(1) Railroad Commission of Texas Data 2018-2024.

Strategic Site Location

286
Acres

3
Mining Leases



Neighboring Round Top Project
2 Miles Away from
Peak Project



Extensive Infrastructure
Easy Highway and
Rail Line Access

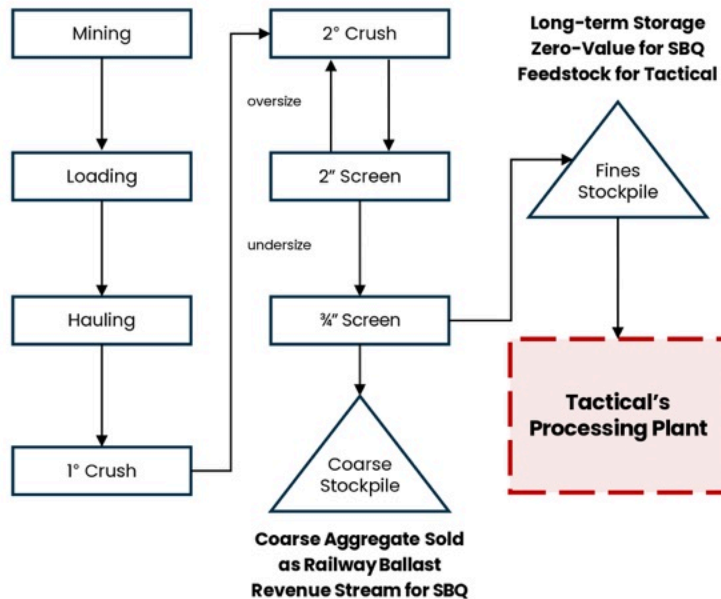
Peak Project – Sierra Blanca Quarry Overview



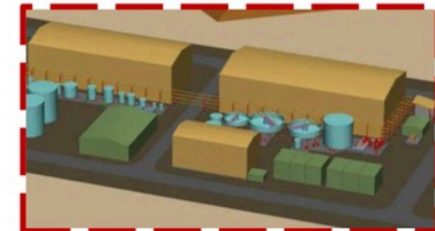
Significant Existing Infrastructure Supports Near-Term Production Potential

— Only One Step Left Until We Can Extract And Produce Rare Earth Materials —

SBQ Flow Sheet



SBQ Active Operations



 Currently In-Place

 Potential Future Development

Peak Project – Clean Processing Potential

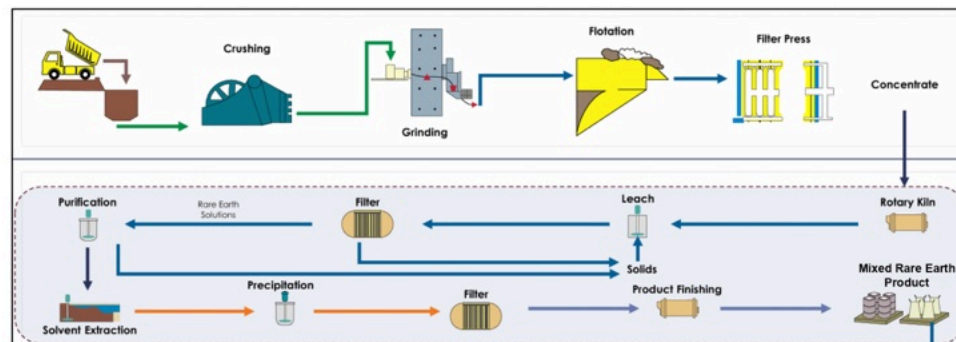


Direct-Leach-Extraction Amenable Simplifies Overall Processing

Initial Extraction Results

- Three composite samples, 30- & 60-micron grind size targets
- Assessment of direct leach amenability and maximum extraction potential
- Initial Total Rare Earth Element (TREE) plus Yttrium (Y) extraction levels ranging from 88% - 93%
- Only one of a few extremely rare hard rock direct-to-leach projects in the world
- Test work Qualified Person (QP) verified

Process Comparison



Traditional
Rare Earths
Processing

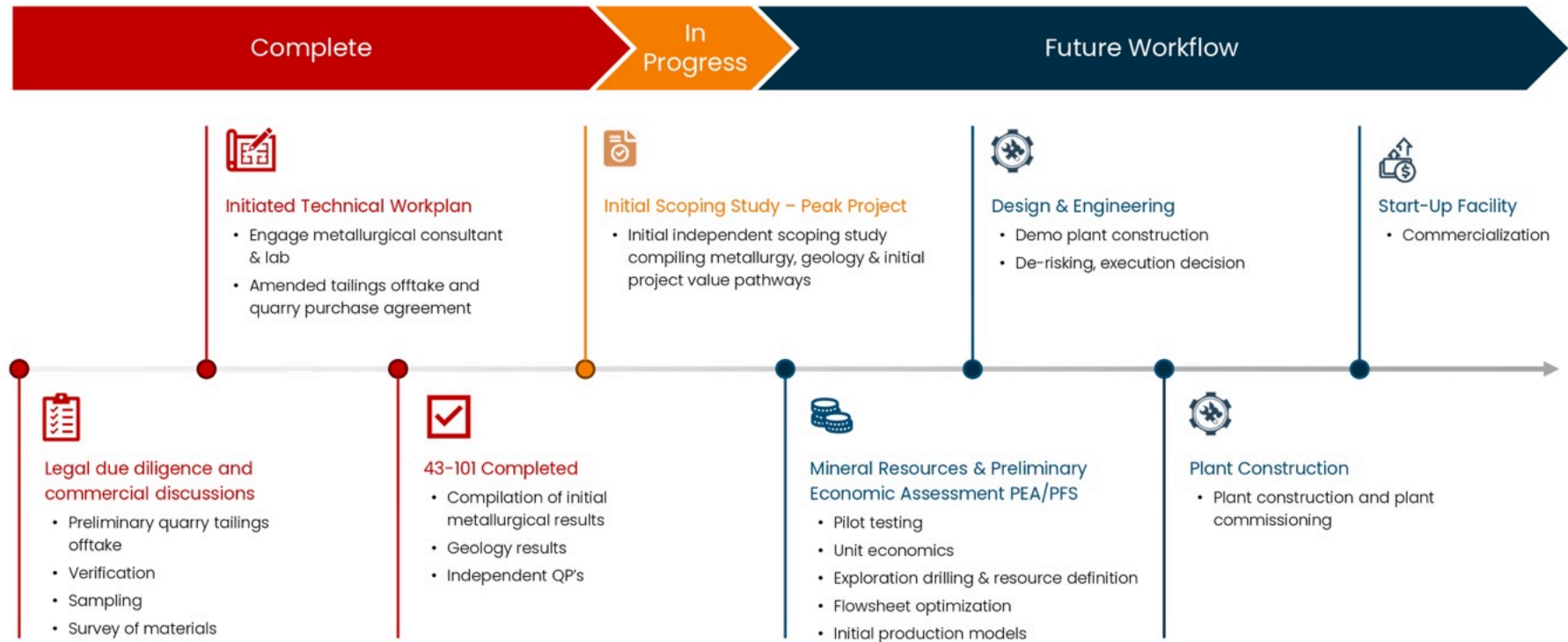


Potential
Peak Project
Rare Earths
Processing



Note: For illustrative purposes only; actual boundaries may vary.
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Project Timeline Expectations





Transaction & Valuation Overview



Illustrative Transaction Overview



Transaction Highlights

Deal Structure

- Tactical Resources shareholders rolling 100% of their equity and are expected to have a pro-forma equity ownership of 81.7%

Valuation

- Transaction implies \$594M pro-forma fully-diluted enterprise value
 - Tactical Resources implied pre-money equity value of \$500M

Financing

- SPAC Sponsor intends to help raise up to \$30M through a mix of available financing sources

Implied Sources & Uses

Sources	(\$ Millions)	Uses	(\$ Millions)
Tactical Resources Rollover Equity	\$500.0	Equity to Tactical Resources	\$500.0
Available Financing Sources	\$30.0	Cash to Balance Sheet	\$18.5
		Transaction Expenses	\$11.5
Total	\$530.0	Total	\$530.0

Pro-Forma Valuation

\$ Millions, except for Share Price

PF Shares Outstanding⁽¹⁾	61.2
Share Price	10.0
PF Equity Value⁽¹⁾	612.0
(-) PF Net Debt ⁽²⁾	(18.5)
PF Enterprise Value	593.5

Assumptions:

- Assumes company is delivered on a cash free, debt free basis.
- 100% redemption for SPAC's current cash in trust.
- 61.2M pro-forma shares outstanding at \$10.00 per common share.
- Transaction expenses are an estimate and subject to change.

(1) Deviates from the 43.3M Total Shares at Closing number in F-4 due to the impact of \$30M financing and fees associated with the transaction.

(2) Net debt of (\$18.5M) assumes the company is delivered on a cash free, debt free basis and receives \$18.5M of proceeds from this transaction.

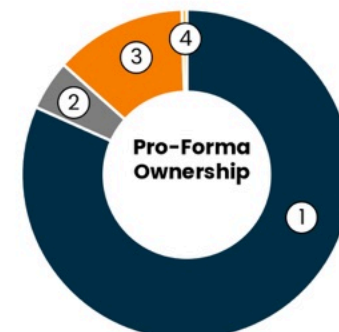
(3) Excludes impact of public and private placement warrants (struck at \$11.50); excludes shares and options to be issued as part of a new long term incentive plan.

(4) Includes 2M escrowed shares that will be used to incentivize investors or forfeited.

(5) Tactical and Plum will issue 0.3 million shares to its investment bankers in connection with the Transactions.

Pro-Forma Ownership⁽¹⁾⁽³⁾

	Shares (Million)	% Own.
① Equity to Tactical Resources	50.0	81.7%
② Available Financing Investors	3.0	4.9%
③ SPAC Sponsor	7.9 ⁽⁴⁾	12.9%
④ Financial Advisors	0.3 ⁽⁵⁾	0.5%



Rare Earth Competitive Landscape



Company	Ticker / Listing	Market Cap (US\$)	Asset Location	Operating REE Mine or Existing Mined REE Feedstock	REE Processing At Scale	REE Project Notes	Output / Planned Output
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US-Based REE Companies (REE Pure Plays)

MP Materials Corp.	• MP-US • Nasdaq	\$7,931M	• California (Mining and Processing) • Texas (Magnets)	✓	✓	Producing REOs, vertical expansion into magnet manufacturing in progress	• Rare Earth Oxides (REOs) • Rare Earth Magnets
Tactical Resources ⁽¹⁾	• TREO-US • Nasdaq	\$612M ⁽²⁾	• Texas, USA	✓	✗	Initial SK-1300 Technical Report complete, additional studies in progress	• REOs

US-Based Legacy Mining or Magnet Producers (with REE projects)

Energy Fuels Inc.	• UUUU-US • NYSE	\$1,588M	• USA (Uranium, REEs) • Madagascar (Future)	✓	✗	Initial pilot plant, but processing capacity limited by REE feedstock supply	• Uranium • REOs
USA Rare Earth	• USAR-US • Nasdaq	\$1,142M	• Oklahoma (Magnets) • Texas (Future Mine)	✗	✗	Magnet manufacturing in progress, REE feedstock sourcing in progress	• Rare Earth Magnets • REOs
Ramaco Resources, Inc.	• METC-US • Nasdaq	\$991M	• West Virginia (Coal) • Wyoming (Future REE)	?	✗	In process of repurposing existing coal mining operation and processing facility	• Coal • REEs

Foreign-Based Legacy Mining and REE Companies

Lynas Rare Earths Ltd	• LYC-AU • ASX	\$5,951M	• Australia (Mining) • Malaysia (Separation)	✓	✓	Producing REOs	• REOs
WAI Resources Ltd	• WAI-AU • ASX	\$728M	• Australia	✗	✗	Conducting resource estimates and metallurgical testing on REEs	• Niobium • REEs
Brazilian Rare Earths Ltd	• BRE-AU • ASX	\$445M	• Brazil	✗	✗	Drilling, scoping studies, and metallurgical test work is in progress	• REOs
Arafura Rare Earths Ltd	• ARU-AU • ASX	\$316M	• Australia	✗	✗	Feasibility study completed and early construction work in progress	• REOs



Source: Company filings, presentation, publicly available information, and Yahoo Finance Data as of 7/14/2025

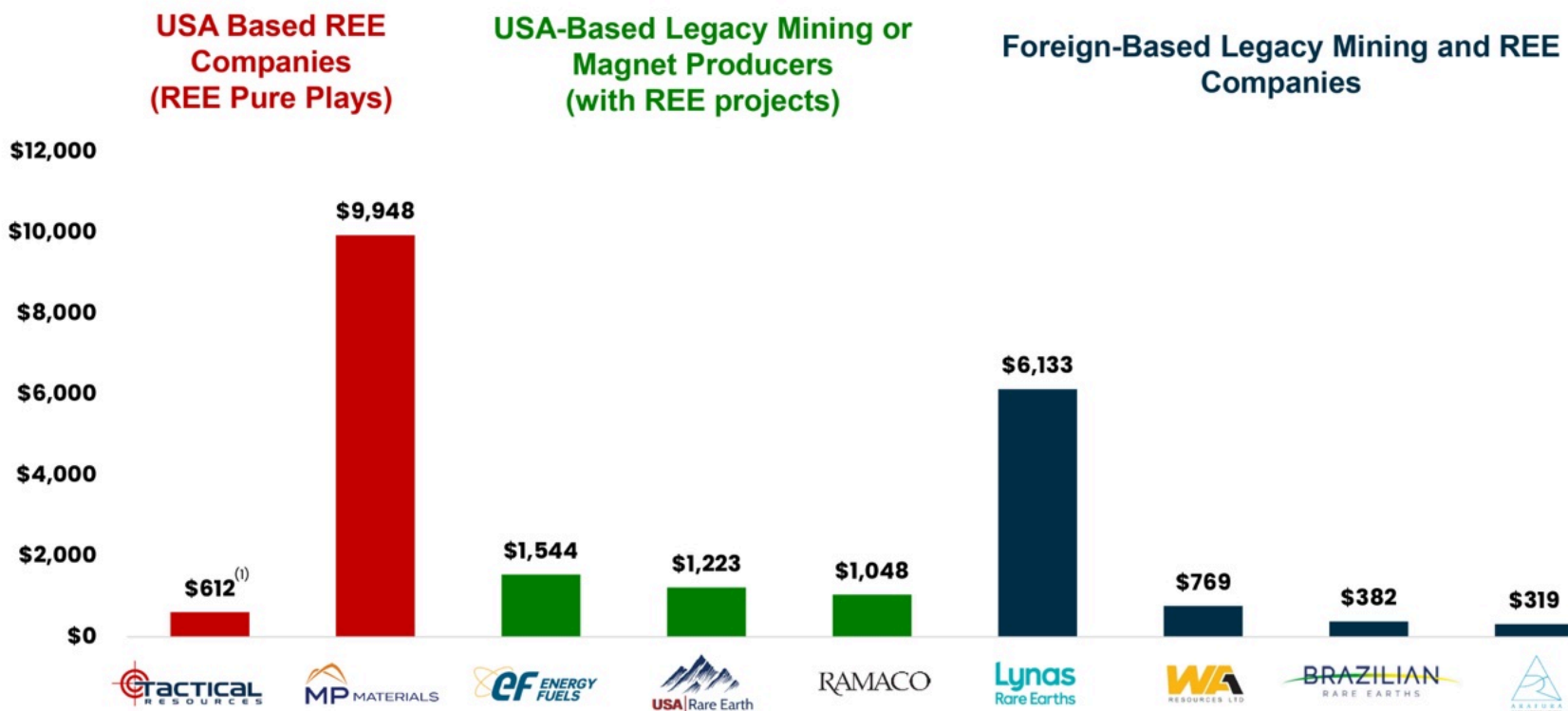
(1) Based on pro forma market capitalization post closing of the Business Combination at an assumed price of \$10.00 per share. Ticker shown is new Nasdaq Ticker post closing.

(2) Deviates from the 43.3M Total Shares at Closing number in F-4 due to the impact of \$30M financing and fees associated with the transaction.

Select Comparables



Market Capitalization (US\$M)



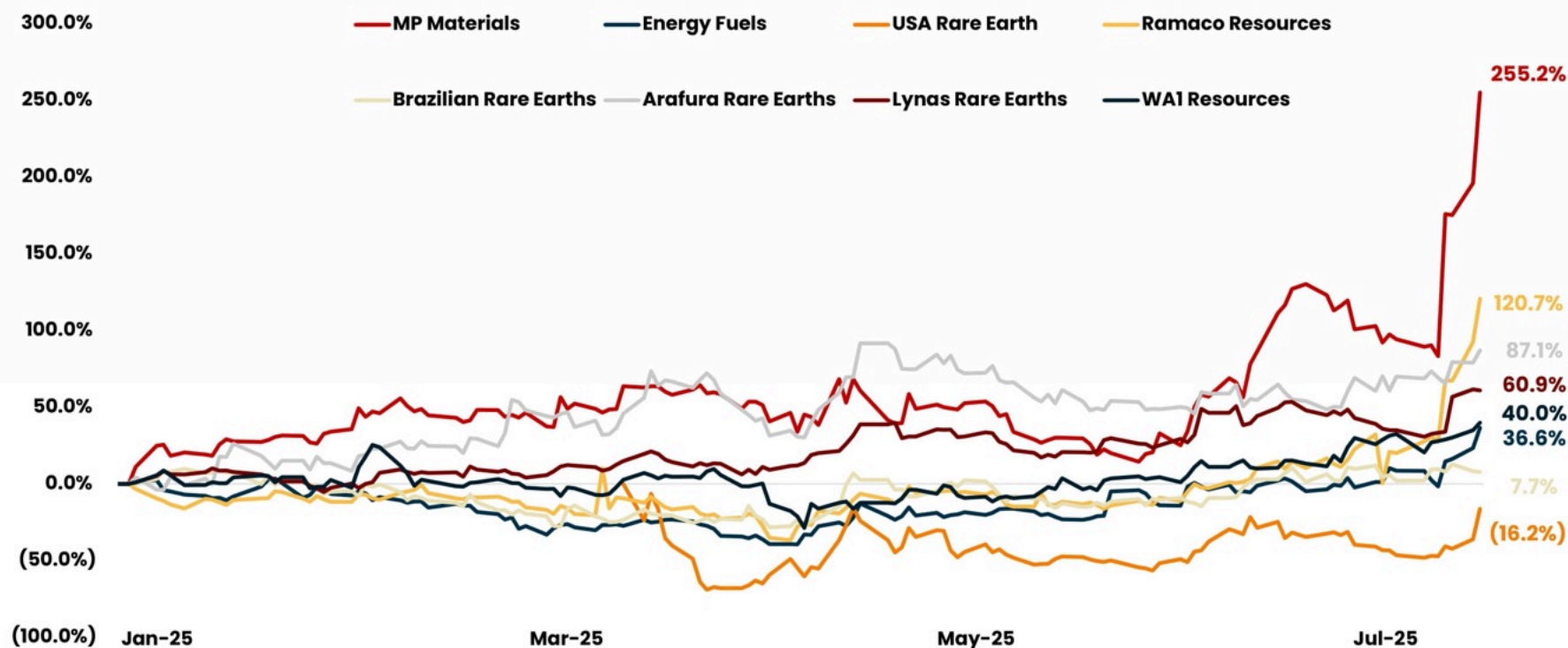
Source: Company filings, presentation, publicly available information, and Yahoo Finance Data as of 7/15/2025.

(1) Based on pro forma market capitalization post closing of the Business Combination at an assumed price of \$10.00 per share. Ticker shown is new Nasdaq Ticker post closing. Deviates from the 43.3M Total Shares at Closing number in F-4 due to the impact of \$30M financing and fees associated with the transaction.

REE Sector Performance YTD



2025 Stock Performance – Comps⁽¹⁾ up 74.0% on Avg. vs. 6.4% for S&P 500



Source: FactSet data as of 07/15/2025.

(1) Comps refers to companies shown on this chart: MP Materials, Energy Fuels, USA Rare Earth, Ramaco Resources, Lynas Rare Earths, WAI Resources, Brazilian Rare Earths and Arafura Rare Earths.

Tactical Resources Highlights



Company
Background

**Vancouver,
Canada**
Headquarters

2021
Signed Agreement
on Peak Project

2022
Completed Peak NI 43-101 /
SK-1300 Technical Report

Location
Overview

68 Miles
Southeast of
El Paso, Texas

**Live Mining
Operations**
Sierra Blanca
Quarry Site

**Prolific
Address**
Sierra Blanca Geologic
Complex

Peak
Project

**Rare
Hard Rock**
Direct-to-Leach Project

**Initial Quarry
Operating Permits**
In Place

**Extensive
Infrastructure**
Including Highway &
Railway

Key Takeaways



Rare Earth Elements (REEs) Mining Asset and Company

Strong position with geographic focus in the U.S.

Significant Geo-Political and Supply Implications

Enabling reduced dependence on China for REEs, critically needed for semiconductors, electric vehicles, advanced robotics, and most importantly, national defense



Existing Operational Mine in Texas with Proven REEs Tailings Already Extracted

Demonstrated testing results showcase potential future success

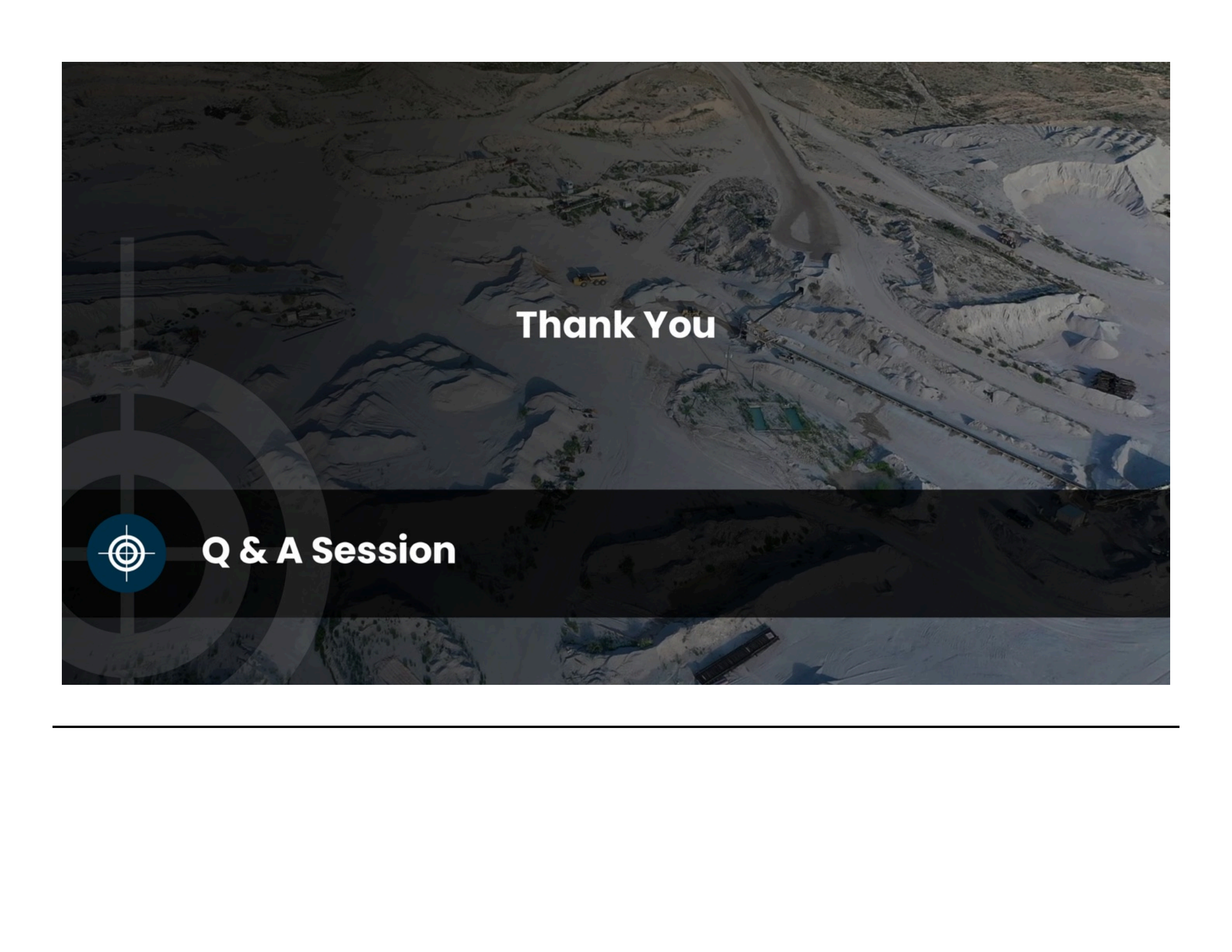
Strong and Compelling Financial Upside

Based on established precedents and low initial capital expenditures to get to initial production

Dedicated Management Team with Proven Track Record

Deep industry experience and substantial sector expertise





Thank You



Q & A Session



Appendix

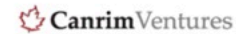
Experienced Management Team



Ranjeet Sundher

Chief Executive Officer & Director

- Extensive background with 25+ years of experience successfully developing private and public companies in the technology, mining, resource, and software space



Kuljit (Jeet) Basi

President & Executive Chairman

- Established mining industry professional with 15+ years of technical leadership experience in global mining companies
- Previously served as Senior Advisor, Newmont North America



Alnesh Mohan

Chief Financial Officer

- Seasoned professional with 20+ years of experience in finance and executive roles across multiple public and private companies with an extensive background as the CFO of multiple public mining operations



Rare Earth Elements Overview



Composition

LIGHT	Cerium (Ce)
	Lanthanum (La)
	Neodymium (Nd)
	Praseodymium (Pr)
	Samarium (Sm)
	Europium (Eu)
HEAVY	Yttrium (Y)
	Dysprosium (Dy)
	Gadolinium (Gd)
	Erbium (Er)
	Ytterbium (Yb)
	Holmium (Ho)
	Terbium (Tb)
	Lutetium (Lu)
	Thulium (Tm)

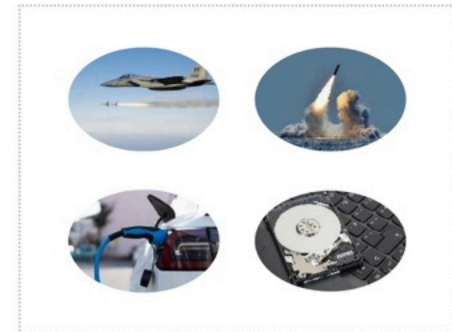
- Light rare earths represent the lanthanides, the rare earth elements with the chemical group with the lowest atomic numbers

- Used in cell phones, electric cars, medical equipment, wind turbines, data storage systems, permanent magnets, etc.⁽¹⁾



- Heavy rare earth metals are less common and many of the elements within the group face shortages as demand outpaces supply⁽²⁾

- Used in hybrid cars, fiber optics, and medical devices⁽¹⁾



End Markets⁽³⁾



⁽¹⁾ Rare Earth Metals: Heavy vs. Light (Investing News – Rare Earth Investing News)
⁽²⁾ The Not-So-Rare Earth Elements: A Question of Supply and Demand – Kleinman Center for Energy Policy, 2021.
⁽³⁾ An Elemental Issue – The United States Army, 2019.

U.S. Based Operations Create Significant Advantages



Department of Defense

~\$1B in Grants, Loans, & Investments Since 2020

"We're investing in expanding critical mineral production, including rare earth elements, heavy rare earth elements, light rare earth elements, all the things we need that need to be made at home or by our allies and partners." – Secretary Of Defense Pete Hegseth⁽¹⁾



Department of Energy

~\$150M in Grants Since 2021

"Rebuilding a domestic supply chain for critical minerals and materials here at home will both safeguard our national security and support the continued development of a clean energy and industrial economy." – U.S. Department of Energy Office of FECM⁽²⁾



U.S. Congress

Bipartisan Support & Legislation

"The production of Rare Earth Elements will spur new economic opportunities for American workers while enhancing national security." –Representative Guy Reschenthaler (PA-14)⁽³⁾

Key Benefits of Reduced Dependence on China's REEs Supply⁽⁴⁾



More Secure, Independent Supply Chains



Insulation From Foreign Export Controls



Domestic Satisfaction of Mineral Demand for Key U.S. Sectors



Diminished Chinese Pricing Power

Sierra Blanca Site Overview



Key Highlights

- Agreement with the Sierra Blanca Quarry (SBQ) that allows, for a fee, access to and a right of first purchase option to tailings material potentially enriched with REEs on the Sierra Blanca property, in addition to acquisition optionality of the broader all-encompassing SBQ mining lease including the quarry operations
- Sierra Blanca Quarry is currently operational and produces ballast (fill) material for the Union Pacific railway
- The current Peak project plan consists of advancing a sampling and testing program to evaluate Rare Earth Elements opportunity potential
- Initial results pave the way to conduct exploration work towards a maiden mineral resource
- The Peak Project and Round Top are in the same geological complex

Key Stats

286
Acres

3
Mining Leases



Sierra Blanca Quarry Overview (Cont.)



Disciplined 3-tiered purchase agreement has potential to deliver progressive value



Existing Fines
Stockpiles



Fines from Ongoing
Active-Cut Operations



Entire SBQ Operation
& Mining Lease



Note: For illustrative purposes only; actual boundaries may vary.

Peak Project Overview

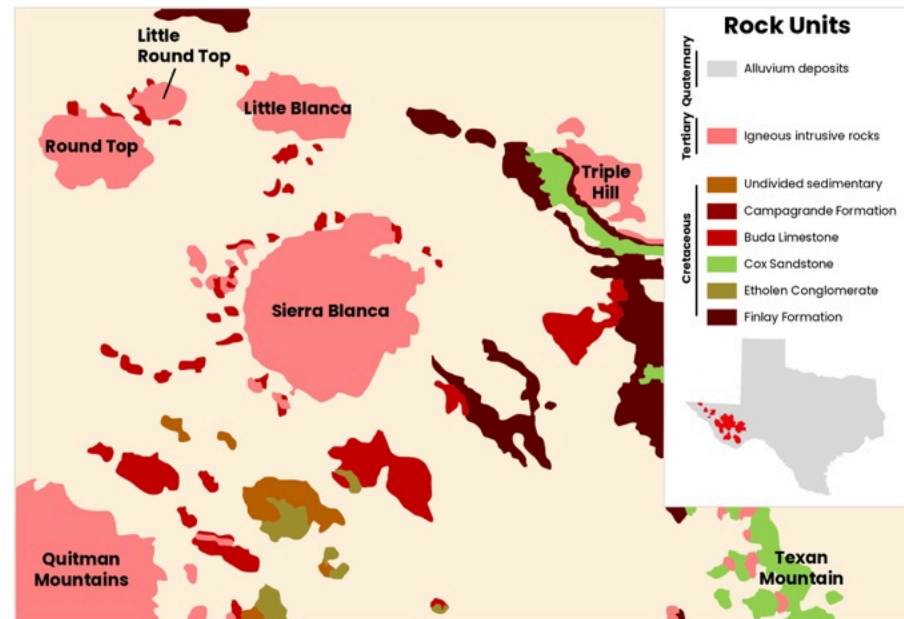


Peak is one of only a few rare earth hard rock Direct-Leach-Extractable projects in the world

Overview

- Located 68 miles southeast of El Paso, Texas and two miles southeast of the Round Top Rare Earth Elements project, operated by USA Rare Earth
- Found within the active Sierra Blanca Quarry (SBQ)
- Agreement in place with SBQ
 - Can extract from already mined tailings
 - Exclusive option to purchase all interests in the mining lease for the Peak Project
- The Peak Project is located on the northwest side of the Sierra Blanca laccolith which is composed primarily of Tertiary rhyolite porphyry; the Rare Earth Elements minerals occur within biotite in the rhyolite units

The Sierra Blanca range is a series of five volcanic peaks, or domes, of peraluminous rhyolite and rhyolite porphyry laccoliths emplaced in the western calc-alkalic side of the Trans-Pecos Magmatic Province⁽¹⁾



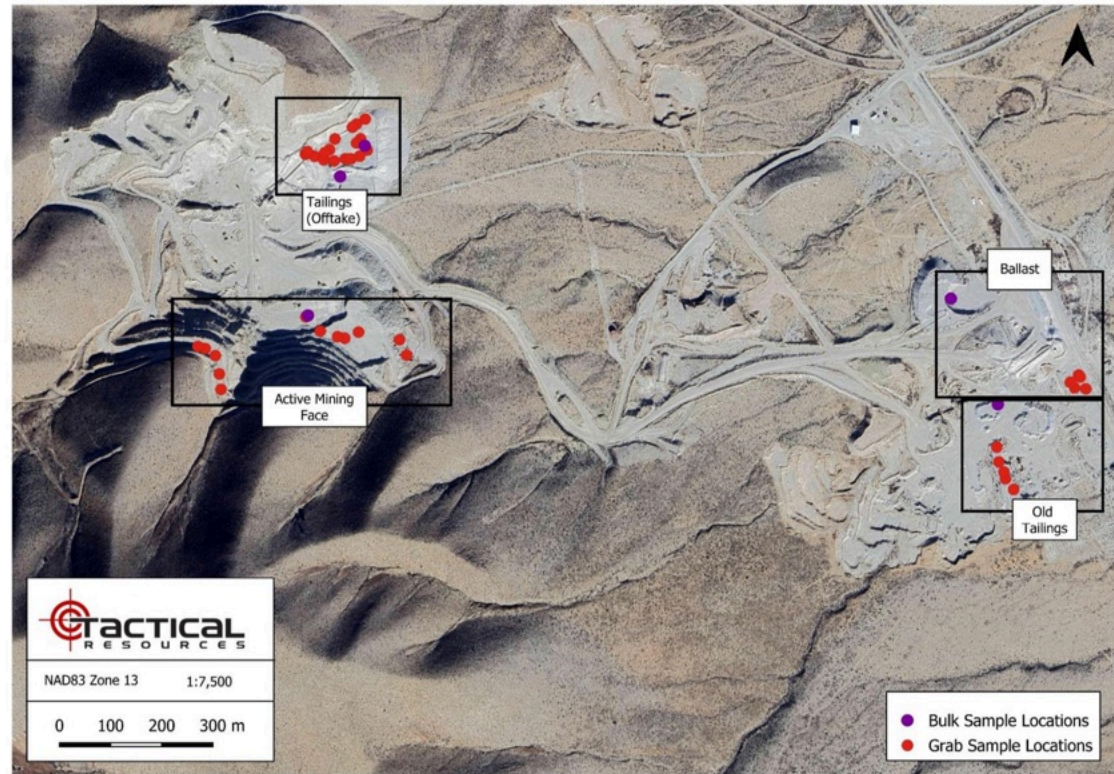
Initial Sampling Results



40 Field Samples Collected Across SBQ Property, PK-1 to PK-40

Key Highlights

- Comprehensive sampling campaign for initial assessment of metal content and variability
- Broad sampling coverage balanced with detailed analyses methodology
- Geologically and spatially robust
- Covered key areas of existing quarry operations
- Qualified Person (QP) verified



Note: For illustrative purposes only; actual boundaries may vary.
The Qualified Person as defined by NI 43-101 is Norman Chow, P. Eng., a consultant for Tactical Resources who has reviewed and approved the technical metallurgical information in this presentation.
The Qualified Person as defined by NI 43-101 is Roy Eccles, P. Geo., a consultant for Tactical Resources who has reviewed and approved the technical geological information in this presentation.

Key Takeaways from Initial Testing

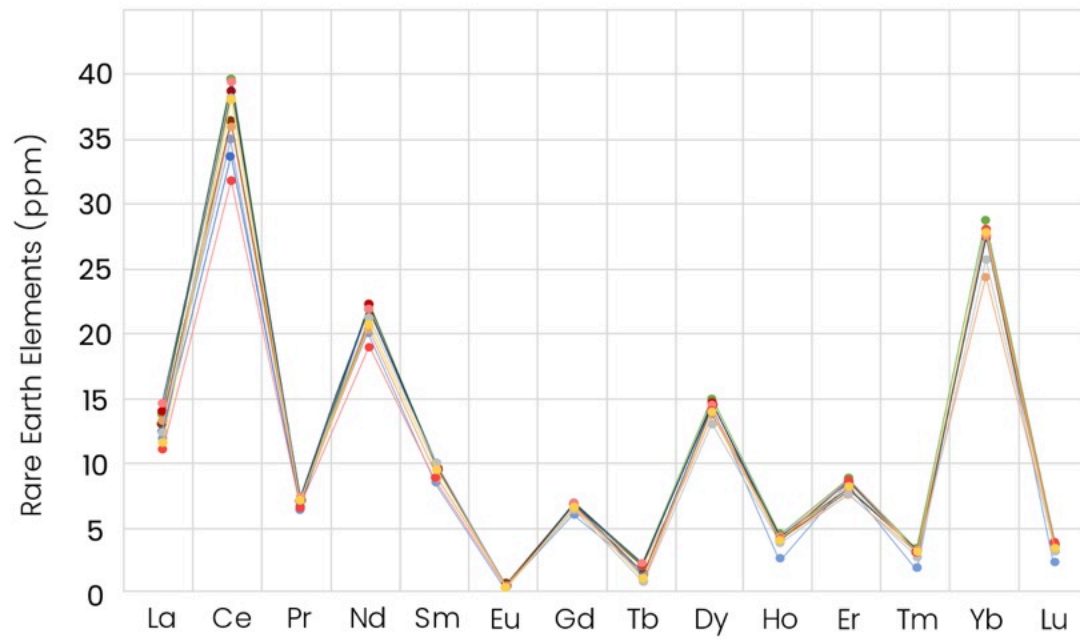


Homogeneous and consistent grade distribution simplifies project development

Key Takeaways

- Enriched quantities of almost all REEs detected in every sample
- Extremely low sample to sample Rare Earth Elements grade variability
- Highly homogenous mineralization and metal distribution
- Low Thorium and Uranium content

Testing Results



Note: For illustrative purposes only; actual boundaries may vary.
QP personal site inspection validated the tailing's rare earth element mineralization through independent sampling and analytical work (n=8 grab samples) consistent with an early-stage exploration project.

Initial Property Work Plan and Integrated Technical Studies



Metallurgical test work currently in progress

Sample Characterization	➤	REEs Hosting and Deportment
Bench-Scale Leach Testing	➤	Fine Particle REEs and Li Extraction
Bulk-Scale Leach Testing	➤	Coarse Particle REEs and Li Extraction
Permeability Testing	➤	Hydraulic Conductivity and Geotechnical
Desktop Benchmarking and Scoping Study	➤	Potential Key Value-Add Pathways

Q4 2025

Target Completion

Risk Factors



This section summarizes certain of the risks that could affect the operations of the Company, Pubco or Tactical and is not exhaustive. The risks described below and the more extensive lists of risk factors set forth in the sections entitled "Risk Factors" in the Company's Annual Report and in those documents that the Company, Pubco and Tactical will file with the SEC and the CSA are not the only ones that the Company, Pubco and Tactical face. Additional risks may arise or become material subsequent to the date of this Presentation. These risks, either individually or simultaneously, could significantly affect the Company's, Pubco's or Tactical's business, operational and financial results and the price of their respective securities.

Risks Related to the Business Combination

- Events, changes and circumstances which are or may be beyond the control of the Company, Pubco or Tactical may give rise to the termination of negotiations and definitive written agreements related to the Business Combination.
- The consummation of the Business Combination is expected to be subject to a number of conditions, some of which will be beyond the control of the Company, Pubco and Tactical, including the approval of shareholders of the Company and Tactical. If those conditions are not met or waived, the Business Combination may not occur.
- Tactical's operations may be restricted during the pendency of the Business Combination pursuant to terms of the definitive written agreement providing for the Business Combination.
- Some of the Company's executive officers and directors may have conflicts of interest that may influence or have influenced them to support or approve the Business Combination without regard to investors' interests or in determining whether Tactical is an appropriate target for the Company's initial business combination.
- If the Company seeks shareholder approval of the Business Combination, its sponsor and members of its management team have agreed to vote in favor of such Business Combination, regardless of how its public shareholders vote.
- Both the Company and Tactical will incur significant transaction costs in connection with the Business Combination.
- There can be no assurance as to the timing of the commencement or completion of the SEC review of the Registration Statement relating to the Business Combination, or any other regulatory filings, which in turn will determine the timing of the closing of the Business Combination.
- Securities of companies formed through business combinations, such as the Business Combination with Pubco, may experience a material decline in price.
- If the Company is deemed to be an investment company for purposes of the Investment Company Act, it would be required to institute burdensome compliance requirements and its activities would be severely restricted and, as a result, it may be required to wind up, redeem and liquidate.
- The Company may not be able to complete the Business Combination or any other business combination within the prescribed timeframe, in which case the Company would cease all operations, except for the purpose of winding up, and the Company would redeem the Company's Class A ordinary shares and liquidate.
- The announcement of the Business Combination could disrupt Tactical's relationships with its suppliers, business partners and others, as well as its operating results and business generally.
- Changes in laws or regulations, or a failure to comply with any laws or regulations, may adversely affect the Company's or Tactical's business, including their respective ability to complete the Business Combination.

Risks Related to Ownership of Pubco's Common Shares

- Following the closing of the Business Combination, an active trading market for Pubco's common shares may not be available on a consistent basis to provide shareholders with adequate liquidity and may lead to significant volatility in the share price of Pubco's common shares.
- Concentration of ownership of Pubco's common shares among executive officers and directors of the Company and Tactical and their affiliates may prevent new investors from influencing significant corporate decisions.
- Pubco's issuance of additional shares in connection with financings, acquisitions, investments, incentives plans or otherwise will dilute all Pubco shareholders.

Risks Related to Redemptions

- There is no guarantee that the decision of the Company's shareholders to redeem their Class A ordinary shares for a pro rata portion of the Company's trust account will economically benefit the shareholder.
- Failure to comply with redemption requirements could prevent a shareholder of the Company from redeeming their Class A ordinary shares for a pro rata portion of the Company's trust account.
- If third parties bring claims against the Company, the proceeds held in the Company's trust account could be reduced and the per-share redemption amount to be received by redeeming Company shareholders may be less than \$10.00 per public share.

Risks Related to Tactical's Business and Industry

- Tactical has a limited operating history, and there can be no assurance that Tactical will be able to commercially develop its project at the Sierra Balance Quarry located in Hudspeth County, Texas (the "Peak Project") or other projects or achieve profitability in the future.
- Exploration and development have not commenced at the Peak Project. Once exploration and development begin, there is no assurance that Tactical will be able to generate a profit. If Tactical is unable to generate a profit, it may have to cease operations.
- The actual amount of capital required for the commissioning and ramp-up of the Peak Project may vary materially from Tactical's current estimates, in which case Tactical may need to raise additional funds, which could delay the Peak Project and have a material adverse effect on its business, financial condition and results of operations.



Risk Factors



- Tactical's business may be adversely affected if it is unable to secure additional funds to finance future exploration and development work.
- Tactical may be adversely affected by fluctuations in demand for, and prices of, rare earth elements ("REEs").
- The success of Tactical's business will depend, in part, on the growth of existing and emerging uses for REEs in products.
- An increase in the global supply of REEs products, dumping, predatory pricing and other tactics designed to inhibit Tactical's further downstream integration by its competitors may materially adversely affect Tactical's profitability.
- Tactical's ability to generate revenue will be diminished if it is unable to compete with substitutions for the REEs that it mines.
- Tactical is subject to a number of operational risks, including power outages or shortages affecting the Peak Project; increasing costs or limited access to raw materials; disruptions in transportation or other services; access to water; uncertainty in our estimates of REEs; labor matters/labor relations; cybersecurity breaches; and/or environmental, social and governance matters.
- An increase in prices of water supplies could negatively affect Tactical's future operating costs, financial condition, and ability to develop and operate a mine.
- Tactical depends on key personnel for the success of its business. The loss of key personnel or the hiring of ineffective personnel could negatively impact Tactical's operations and profitability.
- Tactical's profitability could be adversely affected if it fails to maintain satisfactory labor relations.
- A shortage of skilled personnel may further increase operating costs, which could have a material adverse effect on Tactical's results of operations.
- Because of the dangers involved in the mining of minerals, there is a risk that Tactical may incur liability or damages as it conducts its business.
- Tactical operates in a highly competitive industry, and industry consolidation may result in further increased competition.
- Tactical may not be able to convert commercial discussions with customers for the sale of REEs products into contracts, which could have a material adverse effect on its business, financial condition and results of operations.
- Tactical will need to process REEs to exacting specifications in order to provide customers with a consistently high quality product. An inability to perfect the REEs extraction processes to meet customer specifications could have a material adverse effect on Tactical's business, financial condition and results of operations.
- Tactical is subject to costs and risk associated with a complex regulatory, compliance and legal environment and may be adversely affected by changes in laws, industry standards and regulatory requirements.
- Tactical's resource development activities are subject to changes in government regulations and political climates, including with respect to required permits.
- Tactical may be exposed to certain regulatory and financial risks related to climate change.
- Social and environmental activism may negatively impact Tactical's exploration and development activities.
- Tactical will diligently investigate all title matters concerning the ownership of all mining claims and plans to do so for all new claims and rights to be acquired but may be affected by undetected defects in title and other third-party claims affecting its interests.
- Tactical's facilities or operations could be adversely affected by events outside of its control, such as natural disasters, wars, health epidemics or pandemics.
- Currency fluctuations may result in unanticipated losses and could have a material adverse effect on Tactical's business, financial condition and results of operations.
- Tactical is dependent upon information technology systems, which are subject to cyber threats, disruption, damage and failure.
- No mineral resource estimations have been completed at the project.
- Further exploration is required to assess the mineral resource potential.
- The decision to put a mineral project into production is the responsibility of the Issuer. If Tactical were to put the Peak REE Project into production, and to avoid making misleading disclosure, the Issuer discloses that the Company may not base its production decision on a Preliminary Feasibility Study, or a Feasibility Study of mineral reserves, demonstrating economic and technical viability. In addition, the Company also discloses of the increased uncertainty, and the increased economic and technical risks of failure associated with such production decision.